OhioHealth Virtual Health Update

Monday, July 20th, 2020 Obinna Moneme, MD

GOALS

- Telehealth definitions
- Why continue Telehealth post COVID?
- What is OhioHealth's Virtual health strategy?
- What is our Service Line Virtual health strategy?
- What are some tips and resources to optimize the Virtual health experience for providers and patients?

Definitions – Hierarchy of terms

Virtual Health (Tele Health)

Remote <u>health and healthcare data exchange</u>, used to promote health and well being. May, but does not always, involve direct delivery of clinical services. May include videoconferencing, asynchronous messaging, image exchange, patient portals, remote monitoring, nurse lines, etc.

Telemedicine

Delivery of <u>clinical services</u> through electronic communication of medical information from one site to another. Generally involves real-time, direct audio-video interaction between providers, or between providers and patients.

Digital Health Interconnected computational technologies, smart devices, analysis techniques, communication channels and other <u>enabling technologies</u> used to facilitate healthcare professionals and their clients in the management of illness and health risks, and to promote health and well being.

mHealth

Subset of digital health, focused on the use of <u>portable consumer devices</u> such as phones, tablets, smartwatches and other wearables used to access or contribute to Virtual Health.

(American Telemedicine Association, 2019; Meskó, et. al., 2017)

TeleHealth Options

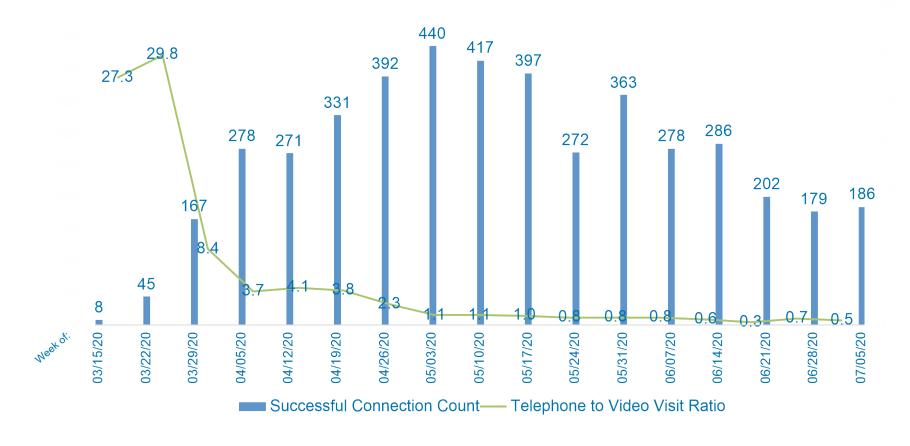
Synchronous Care

- Scheduled outpatient video visit
- On Demand outpatient video visit
- Inpatient consults
- ED consults
- Inpatient rounding
- Post acute Care- (LTACH/SNF)
- Home care

Asynchronous Care

- MyChart evisit (image upload)
- eConsult
- 2nd opinion consults

Neurology Video Visits have declined following initial surge



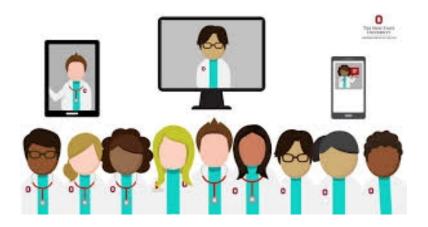
Practices have transitioned almost entirely away from Telephone Visits to Video



Why continue Telehealth post COVID??









How has COVID-19 changed the outlook for telehealth?

Consumer

Shift from:



11% use of telehealth in 2019



76%

now interested in using telehealth going forward

While the surge in telehealth has been driven by the immediate goal to avoid exposure to COVID-19, with more than 70 percent of in-person visits cancelled, 76 percent of survey respondents indicated they were highly or moderately likely to use telehealth going forward, and 74 percent of telehealth users reported high satisfaction.

2 Provider

Health systems, independent practices, behavioral health providers, and others rapidly scaled telehealth offerings to fill the gap between need and cancelled in-person care, and are reporting



In addition, 57%

of providers view telehealth more favorably than they did before COVID-19 and 6.4 %

 \mathbf{x}

are more comfortable using it.5

50-175x

the number of telehealth visits pre-COVID.4

3 Regulatory

Types of services available for telehealth have greatly expanded, with the Centers for Medicare & Medicaid Services (CMS) temporarily approving more than

 $80 \, {}^{
m new}_{
m services}$

and lifting restrictions on originating site, allowing Medicare Advantage plans to conduct risk assessments via telehealth, and adding other regulatory flexibilities to increase access to virtual care.⁶

McKinsey COVID-19 Consumer Survey, April 27, 2020.

² McKinsey COVID-19 Consumer Survey, May 20, 2020.

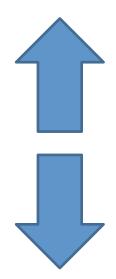
³ McKinsey COVID-19 Consumer Survey, April 13, 2020.

⁴ Ibid

⁶ McKinsey COVID-19 Physician Survey, May 2020.

⁶ Medicare telemedicine health care provider fact sheet, March 17, 2020, cms.gov.

The Impact of Telehealth



IMPROVED ACCESS TO CARE

DECREASED COST OF CARE

- Decreased ED/UC utilization
- Avoidable transfers
- Decreased travel time (provider and patient)



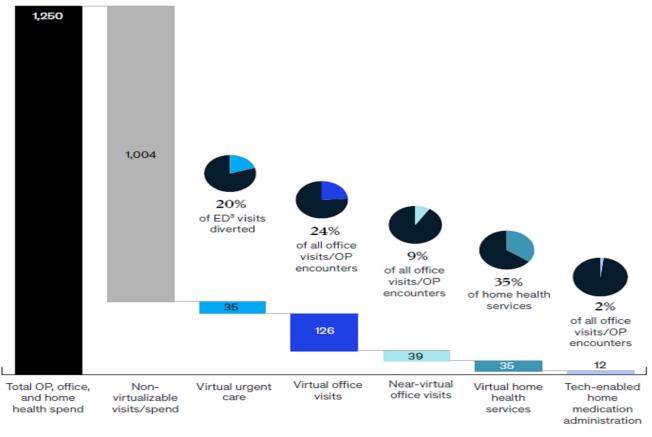
HIGH PROVIDER AND PATIENT SATISFACTION

Exhibit 2

Approximately \$250 billion—or ~20%—of all Medicare, Medicaid, and Commercial OP, office, and home health spend, could potentially be virtualized.

Current OP1 and office visits that can be virtually enabled

Commercial, Medicare, and Medicaid 2020 estimated,2 billions of dollars



¹Outpatient

² Projected from 2018 commercial and Medicare spend, using National Health Expenditures.

³ Emergency department.

Source: Anonymized claims data representative of commercial, Medicare, and Medicaid utilization

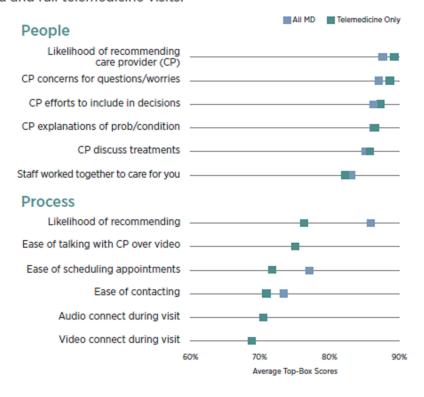
TELEHEALTH SUMMARY (N=884)

 58% of respondents are likely to use telehealth to manage a new care need during the COVID-19 pandemic; while 69% of respondents are likely to use telehealth to manage an ongoing care need or chronic condition.

- However, after the COVID-19 pandemic, fewer people intend on using telehealth to manage their healthcare.
 - 47% say they are likely to use telehealth after the COVID-19 pandemic to manage a health care need.
 - 59% say they are likely to use telehealth to manage an ongoing care need or chronic condition after the COVID-19 pandemic.

GLOBAL TELEMEDICINE CHALLENGES

Analyses of more than 30,000 early consumer responses to telemedicine surveys received through the end of April paint a favorable picture for patient experience with virtual visits. Based on the data, patients are overwhelmingly positive about their virtual interactions with their care providers, even when technical issues posed challenges, as indicated by the lower scores for technology-related items. These patterns can be seen in the analysis below, which compares performance on "people" and "process" survey items in medical practices that have both standard and full telemedicine visits.



DRIVERS TO CONTINUE TELEHEALTH

Top Key Drivers of Likelihood to Recommend Care Provider: Telemedicine Survey



Figure represents the odds of top box scores for Likelihood to Recommend the care provider when all three drivers get top box ratings. The proportion of patients who give top scores on all three items is 83.9%.

Top Key Drivers of Likelihood to Recommend Video Visit: Telemedicine Survey

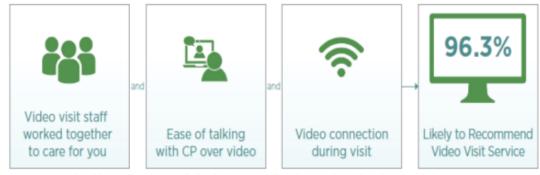


Figure represents the odds of top box scores for Likelihood to Recommend the Video Visit when all three drivers get top box ratings. The proportion of patients who give top scores on all three items is 63.5%.

Key Takeaways

- Drivers of Likelihood to Recommend the care provider on the telemedicine survey are similar to those that are observed
 for traditional in-person visit models. Specifically, these include patients' perceptions of clinicians' empathy for their
 concerns, involving patients in decision-making, and communication about conditions and problems.
- Performance on each of these items can substantially influence patient loyalty to the provider. When patients feel
 their care providers did not show concern for their questions, scores for Likelihood to Recommend the provider drop by
 more than 70%.
- These are behaviors over which the clinician has full control, independent of the technology. Therefore, these
 interpersonal skills should continue to be prioritized and improved to create an optimal experience for patients.
- Patients' Likelihood to Recommend the video visit is driven more strongly by process considerations, such as care
 coordination around the virtual visit and technology issues.
- When patients perceive a lack of teamwork in care delivery, scores for Likelihood to Recommend the visit drop by more than 70%.

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Video Visits vs. Phone Calls

	n=609	n=791
	Video	Phone Call
Question	Fully Telemed rank	Fully Telemed rank
Std Care Provider	73	43
CP explanations of prob/condition	67	42
CP concern for questions/worries	73	38
CP efforts to include in decisions	75	45
Likelihood of recommending CP	68	42
CP discuss treatments	80	40

BARRIERS- The Digital Divide

A well described phenomenon that arises from limited access to and utilization of technology such as telehealth platforms

Personal/sociocultural Barriers

Low health literacy

Low income

Limited English proficiency

Limited electronic skills

Disability

Structural Barriers

Geographic isolation

Broadband capacity

Technical hardware

Strategies for Digital Care of Vulnerable Patients in a COVID-19 World—Keeping in Touch Darrell Gray, Joshua Joseph, J. Nwando Olayiwola- JAMA Health Forum 6/12/2020

Operationalizing telehealth visits in our ambulatory space

Since March 15

All OPG specialties

are offering telehealth visits (telephone + video) Operationalized video visits for **1K+ clinicians**, of which **1,001** of them scheduled appts

45,294 total video visits

Gathering initial user feedback

through Press Ganey surveys, direct observation, and user experience interviews to drive improvements 4.7/5 video 4.7/5 telephone

Patient rating given on Press Ganey for video & telephone

VIRTUAL HEALTH STRATEGY

Areas of focus for Virtual Health









OHIOHEALTH VIRTUAL PRODUCT TEAM

What does working differently look like?

Core Team

Product Strategy & Delivery

User Experience & Design

Engineering

CareConnect Builders

Analytics

Training

Informatics

Operations

Clinical

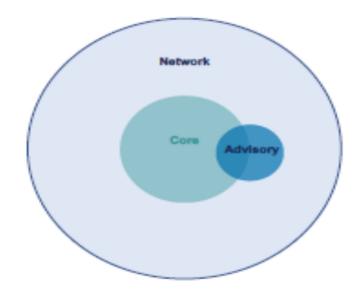
VH Advisory Council

In the near term, priorities will be governed by these operational leaders:

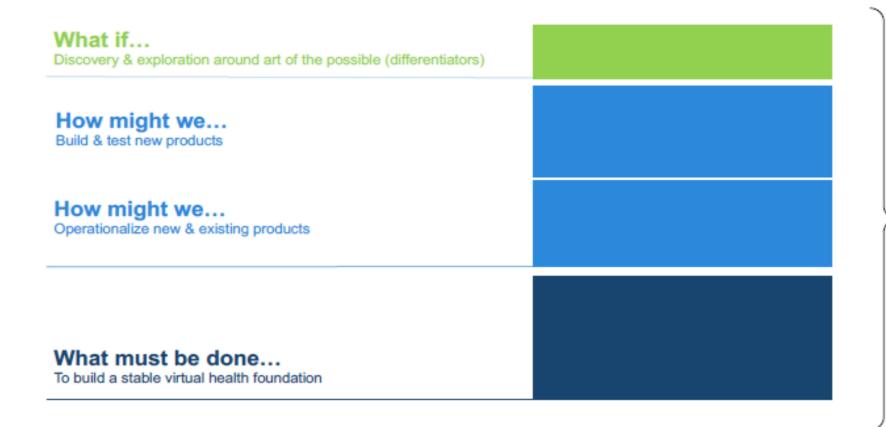
Dr. Amy Imm - Advisor
Casey Liddy - OPG
Dr. Michael Kramer - CMIO
Dr. Obinna Moneme - Service Line
Dr. Jim O'Brien - Pop Health/COVID +1
Connie Gallaher - Home Care

Andy Narcelles- OPG

Kevin Stiver- Service Line

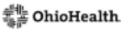




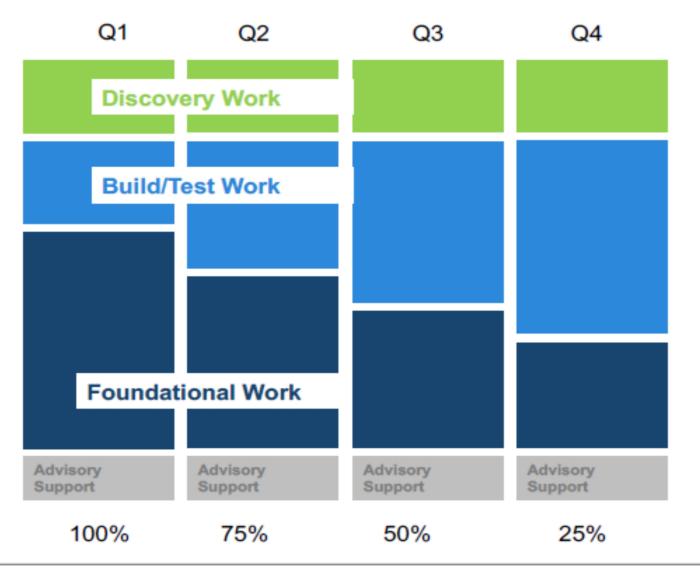


Advisory Support

Professional Practice and Operational



Product Roadmap Framework





Q1 Roadmap

5% "Guest" Virtual Experience Hardware integration (DTC + Home Monitoring) **Epic native integrations** PCP/H&V Virtual Rounding Expand/operationalize Pilot specialty Virtual offerings in an underserved market/convenience clinic concept Collaboration **eConsults** outreach 20% Increase access Faster care decisions Extend our brand and our clinical reach Seamless connectivity Reduce drive time Divert low acuity · Triage to right level of care · Time savings Support SDoH Keep care local Cost savings to pat Reduce unnecessary ED visits . Safety Minimize build cost Right patient, right level of care, right time Appropriate use of Reduce LOS · Increase productivity Close care gaps referrals Enhancing the Enhance remote Self-schedule same-Leveraging the 75% MyChart VV Exp. day video visits for integrated platform for monitoring capabilities within AHS urgent care needs inpatient video visits Enhancing the quality of virtual care Pat/Prov Satisfaction Connected experience Reduce time and steps Patient satisfaction Meets consumer Save time Save time · Flexibility in where providers can Generate greater workflow efficiencies Safety demands/expectations deliver care (less reminder calls to patients) Increased volume Increase access · Meets regulatory requirements Minimize confusion

Advisory Support: Professional Practice and Operational



What is our Service Line Virtual Health Strategy?

- Improving access
- Decompressing tertiary centers/Keep care local
- Reducing physician windshield time
- Increasing reach/availability of services into new markets

SL Virtual Health Structure

SL Leadership Team

OH System VH Physician Advisory Team (Moneme, Stiver, Liddy, O'Brien, Gallaher, Imm)

VH SL Chief Obi Moneme

- Ensures alignment with OH system VH
- Mentors SL teams
- Escalates items to SL Leadership Teamvia monthly updates/meeting

SL VH Operations Team

Martina Turner, Celeste Thieman, Amy Minser, Julie Bain, Maureen Marsico, Kelly Hopkins, Paula Meyers Jamie Harness, Nichole Morman, Kimlyn Queen-Weis, Obinna Moneme

First point of contact for SL physicians

- Assistance with FAQ, tip sheets, education
- · Intake for feedback and operational ideas
- OPG partner (Casey)
- Sends strategic items over to Advisory Team

SL VH Physician Advisory Team

Stiver, Amin, Patel, Vora, Vargas, Rath, Brightman, Erdmann Liddy, Armstrong, Meyers, Queen-Weis

Strategy & Quality

- · Prioritization of deployment.
- Identify what we want to continue, adjust, stop after COVID (take into account regulation changes)
- Quality -How do we oversee the quality of what we are doing in VH develop guardrails?
- Identify strategic items- post COVID and apply prioritization criteria

Service Lines Goal Deployment <u>Active A3s</u> (FY21)

Heart & Vascular

1. Structural	2. CABG Bundle and	3. EP/Afib	4. CHF/LVAD
Heart/TAVR	Episode (Savage)	(Turner)	(Turner)
(Savage)			
5. Vascular Strategy			
(Wiseman)			

Neuroscience

1. Neuro Compensation (Smith)	2. Reduce Spine Costs (Mansur)	3. Spine Episode (Mansur)	4. Epilepsy – TTA (Pack)
5. Team Based Care Model – APP Access (Graves)	6. Spasticity (Counts)	7. Headache (Counts)	

Oncology

1. Bone Marrow	2. Med Onc Alignment	3. Surg Onc Alignment	4. Precision Medicine
Transplant (Tarcy)	(Tarcy)	(Russ)	(Tarcy)
5. Operationalizing Survivorship (Ahonen)	6. MD Anderson partnership/ research (Mulholland)	7. Thoracic (Russ)	8. Sarcoma (Russ)
9. Downtown Cancer	10. Rad Onc. Alignment	11. Navigation	12. CIN Wallet Share
Center (Ahonen)	(Russ)	Consistency (Ahonen)	(Rudy)
13. Outcomes Reporting	14. Same Day Lab	15. Short Stay (Harness)	16. Palliative (Harness)
(Tallman)	(Otler)		
17. Prevention &	18. Brand Awareness		
Screening (Bridgette)	(Driskell)		
Screening (Bridgette)	(Driskell)		

Miscellaneous

1. Virtual Health	2. Easy Access /	3. P&W (Hyek)	4. Infrastructure
(Meyers)	Digital (Armstrong)		(Rudy)
5. Trauma (Martin)	6. Transfer Center		
	(Queen)		

CARFs / BDC Items

Multi	Pickerington Medical Center Expansion Project
ONC	project with COHA to develop a comprehensive cancer center in Dublin. Launch operationalize; Aug 2019 CMC approval
H&V	H&V: Phase 1: Reopen Dublin Cath Lab and transition to Level I Phase 2: Transition to Level II lab to be able to perform some high-risk and interventional procedures. Phase 2: On-Hold
H&V	Mansfield TAVR Program
Multi	Westerville Medical Campus Backfill
Multi	New Albany Market Expansion Project
Neuro	High-Intensity Focused Ultrasound for Movement Disorders Program
Neuro	Worthington Project
ONC	Develop & launch BMT Program
ONC	Develop & launch Thoracic Program
ONC	Develop & launch Sarcoma Program
H&V Multi	CICU at RMH
Neuro	DMH Expansion/RMH Quaternary Behavioral Health - ECT Mansfield
Neuro	TMS expansion - Marion
Neuro	Implement Robotic Surgery program (MAZOR)
ivedio	implement hobotic surgery program (PAZON)
ONC	North Market Mobile Mammography

6

SL's are

defining

priorities from this

our

slide

now-

With a

focus on

the next

months.

VH Readiness Assessment Form

- Tool used to gauge ability to implement new Virtual Health initiatives
- Measures readiness based on:

 - Change ManagementCompeting Priorities
 - Provider CompensationProvider Efficiency
 - Fiscal Considerations
 - Operational Interest
 Experience with Virtual Health

 - Staffing Considerations
- Categories are scored (on a scale of 1-10) and weighted
- Also serves as a help in project prioritization

Specialty / Service Line Virtual Health Readiness Assessment

77

General Information

Neurology Video Visit for Marion Stroke Bundle Pts in

Specialty / service area SNFs

Clinical lead Dr. Alex Perchuk

Operational lead Kim Hallinan

Lead Reviewer & Date

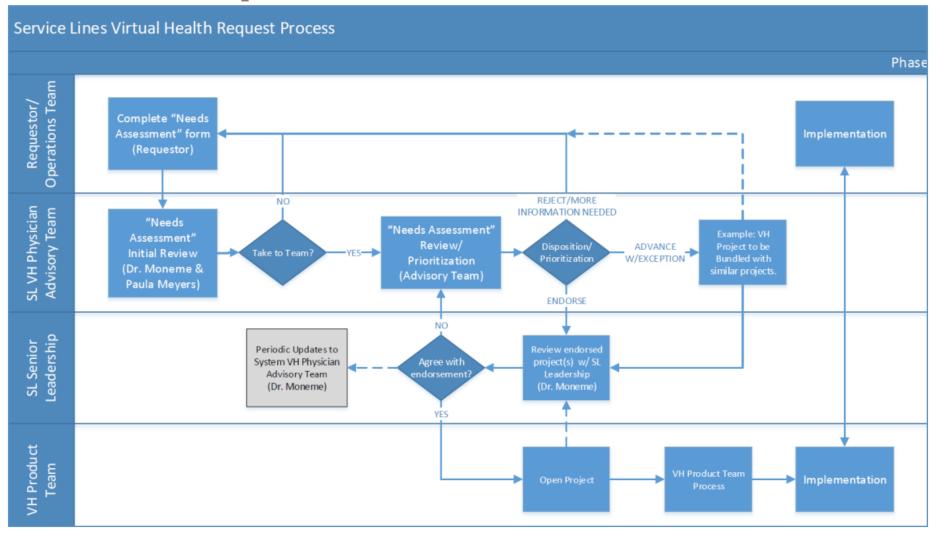
reviewed

Please choose a rating from 1-10 for each category. In all cases, 10 equals the highest state of readiness and 1 equals the lowest.

Operational interest		
Category	Rating	Notes
Operational interest	9	Strong SNF colloborative work w/Jayne Flowers and team, embedded care coordinator in some Marion SNFs. Stronk linkage with Heartland of Marion and Presidential SNF with stroke bundle pts (biweekly debriefs with multidisciplinary team hardwired). We have attempted 2 SNF video visits already, thought we had coordination with the SNF nursing staff, but that nursing staff was not available to facilitate at the time of apptthis is why I marked Operational interest at 9.
Provider champions	10	This is a request of Dr. Perchuk for continued stroke bundle management-avoid readmissions/cost and check progress of medical plan while pt recovering in SNF to achieve CMS total Cost of stroke bundle Care.
Openness to creative thinking	8	Video visits have revolutionalized our thought process in neurology.
Change Management		
	to implement change	within the reviewed business/clinical area.
Category	Rating	Notes
Overall	8	Neurology staff comfortable with video visits, but this would be a new process for the SNF.
Provider Compensation Model Description		
Category	Rating	Notes
Overall	10	Video neurology visit is currently a billable service.
Fiscal considerations Description		
Category	Rating	Notes
Overall	7	I am uncertain if SNFs have the hardware to provide video visit, visit will need boots on ground to support. OPG, MGH, vs SNF payment for equipment?
Experience with virtual health		
Description Category	Rating	Notes
Overall	7	Neurology with excellent experience with virtual health, during the COVID crisis SNFs limited visitation and I am assuming offered some virtual health option for this.
Competing priorities Description		
Category	Rating	Notes
3-17	3	We have a formal agreement with CMS to provide stellar 90 day care for stroke pts at Marion under a target price.
Regulatory commitments	5	Readmissions, extended SNF stays and unnecessary diagnostics drive the TCOC in Marion.
CARF commitments	5	?SNF hardware will be needed. Not a huge cost.
Other		
Provider efficiency		
Description		
Category	Rating	Notes Video visits provides maximal efficiency for our neurology team, however the SNF may have difficulty with bringing up
Overall	8	video visits provides maximal efficiency for our neurology team, nowever the SNF may have difficulty with bringing up platform for the visit.
Staffing considerations Description		
Category	Rating	Notes
Overall	8	Uncertain the resources needed on the SNF side to execute a video neurology visit.



VH Request Process/Flow



What's in the virtual "pipeline"?

Outpatient Outreach Specialty Clinic

- Cambridge, Mansfield
- TBD

Multidisciplinary Virtual Clinic

- ALS Clinic- Dr. Novak
- Movement, MS

Marion SNF stroke followup

Dr. Perchuk

Inpatient Virtual Consult

- Stroke 3.0- (Grady, Berger {weekends})
- Non acute- (Berger, Grady, Morrow, Cambridge, Hardin)

Inpatient eConsult

 Non-patient, non-provider type of consult-"Curbside"

Cambridge Acute EEG monitoring

Dr. Klatte, Renee Pack

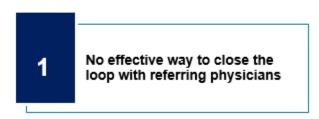
Epilepsy Transition Clinic Collaboration with NCH

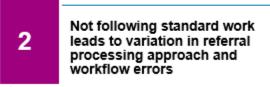
Dr. Klatte, Renee Pack

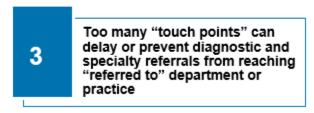
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С	D	E	Г	G	Н	1	J	K	L	М
OhioHealth Service Lines - Virtual Health Project Pipeline										
Description (short)	Administrative Lead	Provider Lead	Project Request Date	Est. Project Completion Date	A3 connection? (Y/N)	Readiness Assessment Complete? (Y/N)	Readiness Assessment Score	Project Status (pick one)	Notes/Comments	
m Tim Clouse from 2 never has been all OH hospitals	Tim Clouse	Dallas Erdmann	5/28/20	6/1/20	N	N	N/A	Implemented	Submitted 2 years ago	
IH, MCH, HMH, Berger	Paula Meyers	Obinna Moneme	12/1/19		Υ	N	N/A	On Hold	Related to compensation model	
ly, Dublin, Grant, DH	Renee Pack	Nirav Vora	11/1/19	9/30/20	N	N	N/A	Implemented	Position cerebrovascular services across the system to bring specialty services close to home, improving patient outcomes from the onset of stroke, stroke alert, inpatient stay and through the recovery process.	
	Martina Turner	Anish Amin	5/19/20	7/31/20	Y	Y	9	Initial Review (Obi/Paula)	Telehealth schedule change in Care Connect build for location	
	Jayne Flowers/Renee Pack	Alex Perchuk	5/28/20	9/30/20	Ν	Υ	8	SL Physician Advisory Review	Interest with SNF, Contract(s)? Need reviewed with legal	
	Paula Meyers	John Novak	6/1/20	TBD	N	N	N/A	On Hold	Optimization of current ALS process - needs equipment which is ordered. Started w/COVID 19 pandemic. Expanding use in clinic rooms	
	Paula Meyers	Al Vargas	6/1/20	TBD	N	N		Needs Assessment - In Process	Can be bundled with Stroek/SNF project; different contracts, resurces, process same	
sy Clinic	Renee Pack	Emily Klatte	6/10/20	TBD	N	Z		Needs Assessment - In Process	Contract details need addressed, resources, compensation to OhioHealth;	
m; contracted nmercialization ber/ Pack)	Renee Pack	Emily Klatte	6/18/20	9/30/20	N	Y	7	Initial Review (Obi/Paula)	Contract details need addressed, resources, compensation to OhioHealth;	
	Dan Savage (Brittany Ansel)	Dr. Friedman			Υ	N				
	Deborah Graves	Dr. Ueberroth	6/18/20	3/1/20	Y	N	N/A	Implemented	A3 related in Neuro - Team has been doing VH with team based care since march (COVID related); asking that patient facing website be	

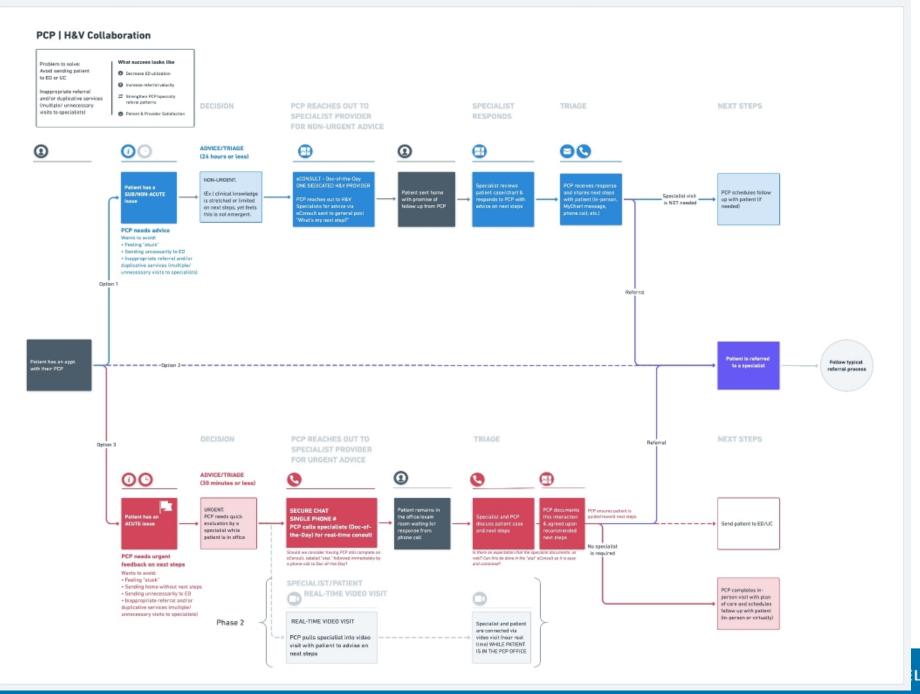
Easy Access

- Divert low acuity patients from ED
- Revenue generation (billable service)
- Decreases misappropriate use of referrals
- Patient satisfaction (quicker turnaround on next steps)
- Provider satisfaction (creates a process to quickly get feedback from a specialist, no need for phone tag)









Since March 15

338K MyChart

total users since March 15

85,721 MyChart activations

Entire system using a single platform

integrated with our custom Epic MyChart MyChart serves

as a foundation for not only virtual services, but also closures in gaps of care

Why MyChart?

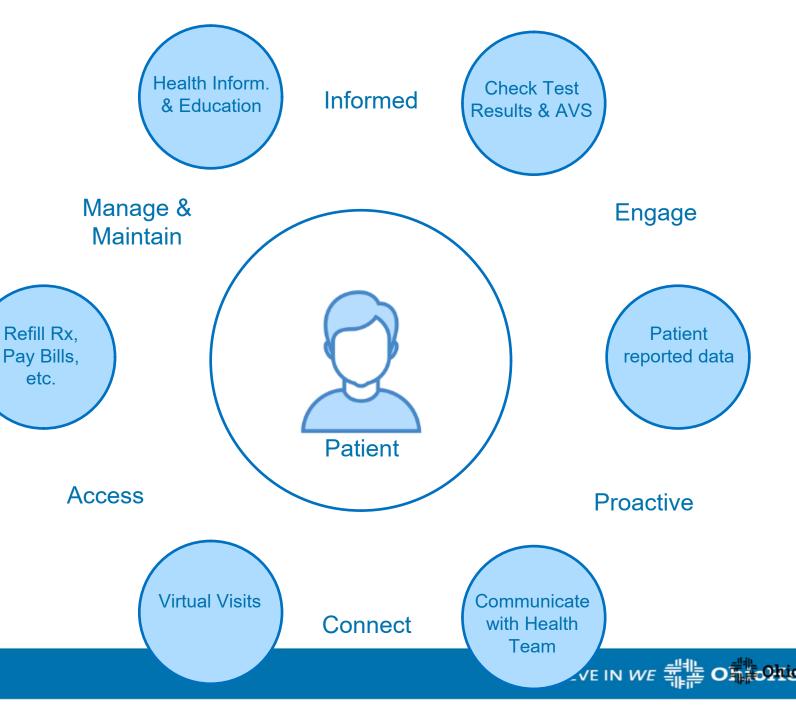
Integrated Platform

Benefits to the patient

- Patients can access ALL of their health information in one place
- Maintaining a consistent experience (same platform for bedside, ambulatory and remote care)

Benefits to the provider

- Access all patients health information in one place
- Streamlined process (better prepare for the visit ahead of time)
- Secure and compliant option



In the current experience...

Patients feel



- Appreciative that
 OhioHealth is offering video visits, so they can stay home and stay safe
- Intimidated by the instructions, so some disregard or call for help
- Confused when they can't hear or see the provider because they thought they had everything set up

MAs feel



- Excited that video visits are encouraging more patients to get on MyChart
- Frustrated that the instructions aren't clear to the patients and they don't know what the patient sees
- Overwhelmed by the current workflow and amount of time spent walking the patient through instructions

Providers feel



- Grateful and excited that we're leveraging video visits to connect with patients remotely
- Annoyed that the process is cumbersome and could be simplified (single click)
- Anxious to streamline the process and technology to make it easier for patients and staff

What is the ideal video visit experience we want to create?

Technolog y

Setup is simple, launch is one click away – it's intuitive for both patients and providers

Process & Standard Work

A consistent, yet adaptable process that gives more time back to patient care

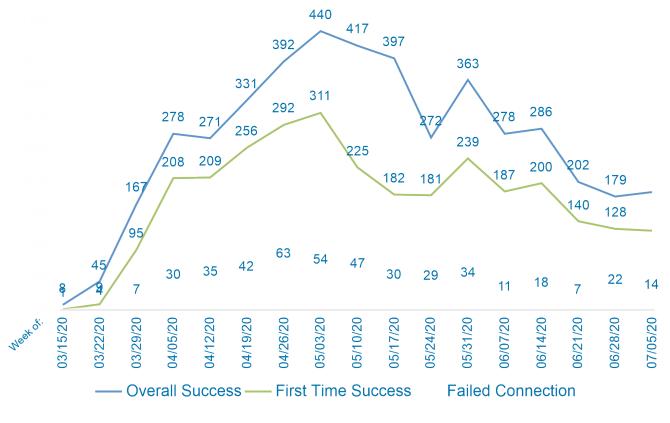
Support

A sustainable model that provides realtime proactive and reactive support for our patients and/or clinicians

Communication & Education

An intuitive experience, in which support and education/training are merely safety-nets, not a necessity

Neurology providers and patients connect successfully via Video ~90% of the time



Week of:	Total Connections	Overall Success Rate	First Time Success Rate
	ı		
03/15/20	8	100.0%	12.5%
03/22/20	49	91.8%	18.4%
03/29/20	174	96.0%	54.6%
04/05/20	308	90.3%	67.5%
04/12/20	306	88.6%	68.3%
04/19/20	373	88.7%	68.6%
04/26/20	455	86.2%	64.2%
05/03/20	494	89.1%	63.0%
05/10/20	464	89.9%	48.5%
05/17/20	427	93.0%	42.6%
05/24/20	301	90.4%	60.1%
05/31/20	397	91.4%	60.2%
06/07/20	289	96.2%	64.7%
06/14/20	304	94.1%	65.8%
06/21/20	209	96.7%	67.0%
06/28/20	201	89.1%	63.7%
07/05/20	200	93.0%	62.5%
Total	4,959	91.0%	60.3%

Neurology providers/patients connect successfully on the **first try** ~60% of the time

Video Visit success rate varies by Neurology Department

Department Name	Total	Overall	First Time
Department Name	Connections	Success Rate	Success Rate
OPG NEUROLOGY CHATHAM	1,280	93.0%	62.3%
OPG NEURO EPIL OLNTGY1	550	90.9%	58.4%
RMH MS CLINIC TOWER	499	87.4%	52.5%
OPG NEUROLOGY SEASONS	478	93.9%	59.2%
MAP NEUROLOGY MARION	360	84.4%	58.3%
OPG NEUROONC BING	269	95.9%	71.4%
OPG NEUROLOGY STATE	202	91.6%	65.3%
OPG NEUROLOGY STRING3	192	93.8%	64.6%
OPG NEUROLOGY HOSP 2	183	90.7%	61.2%
OPG NEUROLOGY ATHENS 2	173	97.7%	82.7%
OPG NEUROLOGY PMC	109	86.2%	48.6%
OPG NEUROLOGY OHIOHLTH	91	96.7%	65.9%
RMH STROKE CLINIC TOWR	88	78.4%	35.2%
RMH MOVEMENT CLINIC	87	89.7%	63.2%
OPG NEUROLOGY GLESSNER	69	75.4%	53.6%
OPG NEUROLOGY POLARIS	57	93.0%	63.2%
WMC ALS CLINIC	49	100.0%	38.8%
OPG NEUROLOGY POLARIS2	39	87.2%	59.0%
OPG NEUROLOGY CIRCLEVILLE	33	75.8%	45.5%
OPG NEUROLOGY PMC 2	33	81.8%	54.5%
OPG NEUROLOGY NHAMPTON	31	96.8%	58.1%
OPG NEUROCOG GERLACH	23	91.3%	26.1%
OPG MS CLINIC OH BLVD	23	95.7%	69.6%
OPG NEUROLOGY PMC 3	11	63.6%	54.5%
OPG NEUROLOGY HAMILTON	11	81.8%	63.6%
OPG NEUROLOGY STATE 2	6	100.0%	50.0%
OPG NEUROLOGY STATE 3	4	100.0%	75.0%
OPG NEUROHR OLNTNGY	4	75.0%	75.0%
HMH HSC NEUROL	3	66.7%	33.3%
OPG NEUROCOG STATE	1	100.0%	100.0%
MAP NEUROLOGY MARIONRD	1	100.0%	100.0%
Grand Total	4,959	91.0%	60.3%

- 52% of Neurology
 Departments have an
 Overall Success Rate above the Neurology Total (91.0%)
- 48% of Neurology
 Departments have a First Time Success Rate above
 the Neurology Total (60.3%)

Department success rate is less than Neurology Total

Process/Standard Work

Pain Points

- MAs may call a patient 3-5 times per one video visit. This can be burdensome on the MAs and patients
- Patients don't know to expect the MA to call before or after the visit, so they don't answer
- Patients are told to sign in 15-30 min. early and wait in a virtual black hole no feedback to know if connection is good and/or provider is running behind

Opportunities

- Re-evaluate standard work to align with CareConnect build enhancements and scripting
- Streamline clinical flows (reduce steps, remove duplicative work, avoid unnecessary issues, etc.)
- Re-evaluate training and tools needed to be successful in carrying out the standard work across all practices/departments

- ✓ Completed
- Piloting/In-progress
- Discovery

Quick Wins

- ✓ Simplified MA scripting
- ✓ Simplified MyChart message w/ clear patient set-up instructions & links to videos
- Help patient with MyChart/Zoom setup in-person



Communication & Education

Pain Points

- "Laundry list" of instructions given in the MyChart message is overwhelming
- Inconsistent messaging in MA scripting, MyChart, and OH.com is confusing to users
- Patients aren't reading the instructions and instead are calling MAs to help setup
- Providers are overwhelmed with the tip sheets and organization of those tip sheets on eSource – it's not easy to find what you need

Opportunities

- Provide accessible and easilydigestible information that prepares and empowers users
- Set clear expectations (when to choose video or in-person visit, what may be asked of you, etc.)
- Help to dispel myths associated with virtual health (e.g. privacy, security, quality, etc.)

- ✓ Completed
- Piloting/In-progress
- Discovery

Quick Wins

- ✓ Improving organization of clinician resources on eSource
- Pull video/instructions into OH app
- Simplified patient instructions to include visuals

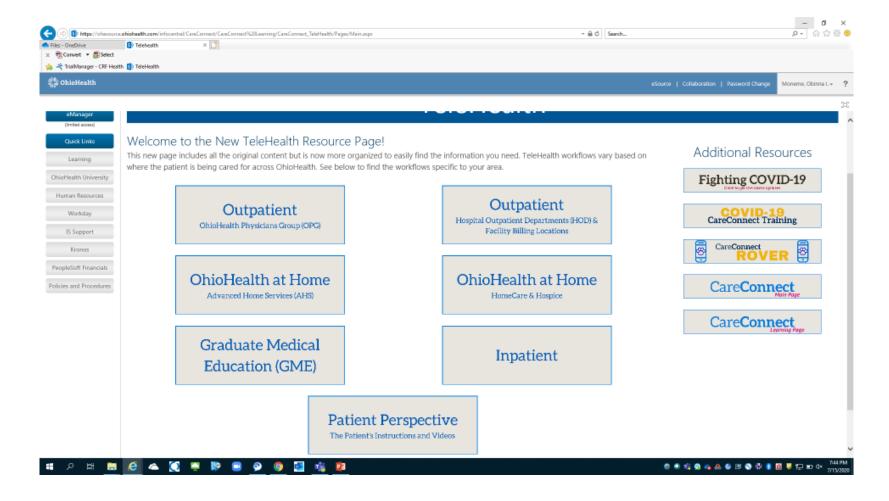


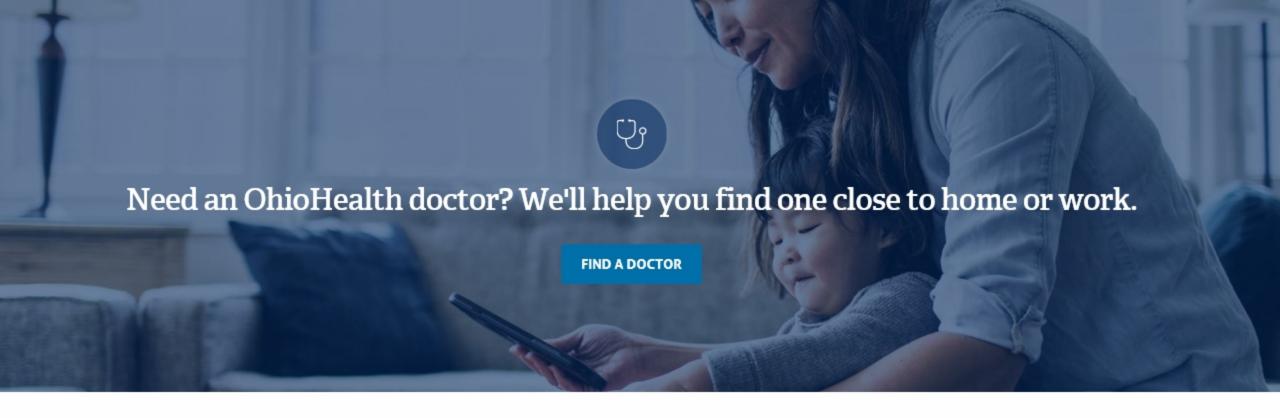
Possible Digital Product Enhancements

- One touch launch/Zoom integration
- Patient Self Service for the pt. to be able to schedule, reschedule, etc.
- Support Patient Preference for visit type
- Mychart set up prior to hospital discharge (EP)
- Patient Service Center concept (for scheduling/Tech support)
- Virtual Waiting Room- Keep patients better informed
- Email link to pull patient into encounter
- Geofencing

TeleHealth Home Page-

go to eSource and search "telehealth"





p 2: Prepare for Your Telehealth Appointment

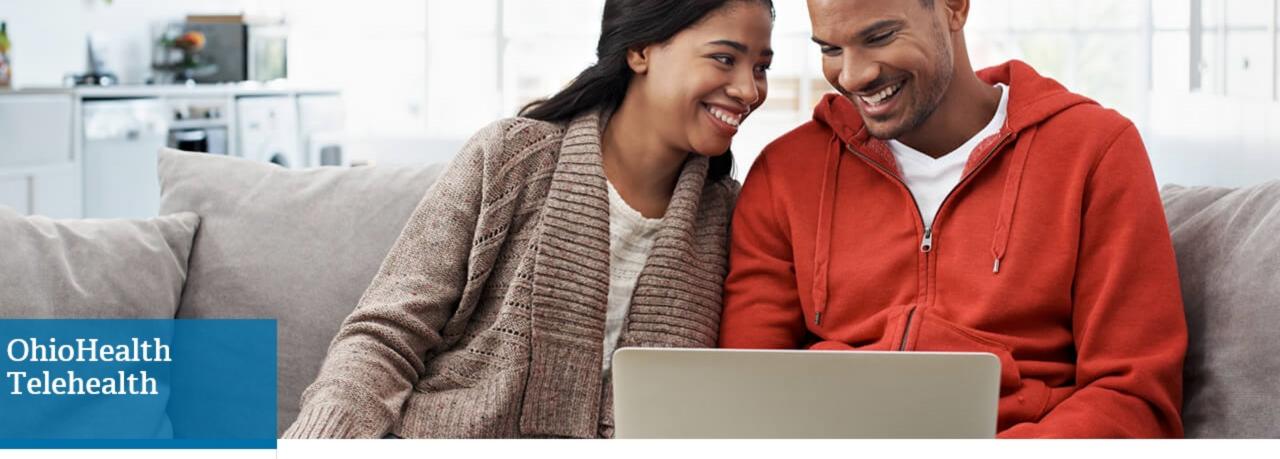
below for video walkthroughs and step-by-step instructions that will have you ready for your appointment in no time.



Phone and Tablet



Desktop and Laptop



OhioHealth Telehealth Home

Phone and Tablet Instructions

Desktop and Laptop Instructions

Berger Hospital Provider Instructions

Troubleshooting Tips

FAQ

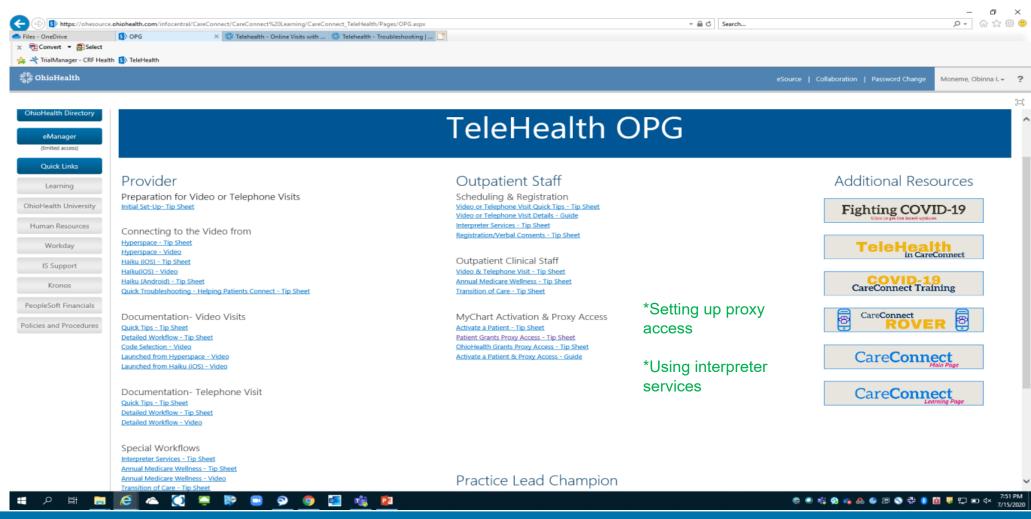
Telehealth Troubleshooting Tips

If you have issues with your telehealth visit, you may need to make some adjustments to your browser, or your audio and video settings. Try these tips. If you are having issues with MyChart, call (844) 646.9242.

Outpatient TeleHealth Resources

Standard Work

Our data shows failure rates are lower when practices and providers are following standard work.



Video Visit Troubleshooting Guide

Quick Troubleshooting Guide-Helping Patients Connect to Zoom Audio/Video

CareConnect Learning | TIP SHEET

This will serve as a quick guide for in-the-moment troubleshooting but will not be exhaustive of all options to improve the AV connectivity issues between you and your patient. You should be aware of the amount of time it takes to attempt these maneuvers as it applies to the length of the visit and the urgency/timeliness of the visit.

You can hear patient, but cannot see patient

Ask Patient to Start Video

Ask patient to touch the screen (or navigate on laptop) to hit 'Start video' in bottom left corner of the screen.

Send Patient Prompt to Start Video

- You, using Mobile:
 - Participants (bottom of Zoom window)> Camera icon w/ slash next to patient's name> Ask to Start Video. The patient will receive a prompt on their end to start video.
- You, using Computer:
 - Participants (bottom of Zoom window)> More next to patient's name> Ask to Start Video. The patient will receive a prompt on their end to start video.

Patient Reports "Unable to Access Camera" Warning

 Ask patient to go to their device Settings> Privacy> Camera> toggle Zoom to ON. Then apply the changes by backing out of Privacy (upper left) and Settings (also upper left). Go back to the Zoom app.

You can see patient, but cannot hear patient

Send Patient Prompt to Unmute

- You, using Mobile:
 - Participants (bottom of Zoom window)> Microphone icon w/ slash next to patient's name> Ask to Unmute. The patient will receive a prompt to unmute on their end.
- You, using Computer:
 - Participants (bottom of Zoom window)> Unmute next to patient's name. The patient will receive a
 prompt on their end to start video.

Based on the Patient's Issue, Display One of the Following Instructions with Your Camera for Patient to See

Mobile/computer instruction cards provided below. Consider printing and using the cards as needed for patient guidance.

- Patient Using Mobile (Blue Cards p.2)
 - Join Audio > Select Internet Audio
 - Unmute Audio (if sending the prompt, as described above, did not work)
 - Adjust Volume
 - Change Audio from Bluetooth to Mobile Device
 - Change Audio from Earpiece to Speaker
 - Let Patient Know You've Sent Them a Chat
- Patient Using Computer (Green Cards p.3)
 - Join Computer Audio
 - Join Audio by Calling in with a Phone
 - Let Patient Know You've Sent Them a Chat
 - Unmute Audio (if sending the prompt, as described above, did not work)
 - Change Audio from Computer to Phone

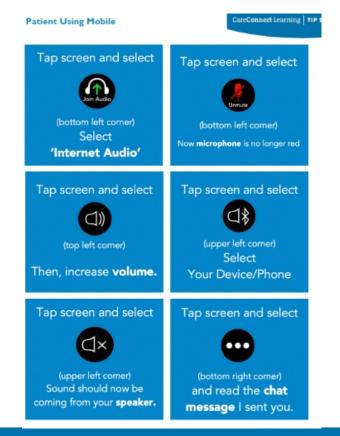
Call the Patient on a Different Phone Line

Call the patient directly at their home or cell.

II.Db

Troubleshooting Guides

Mobile

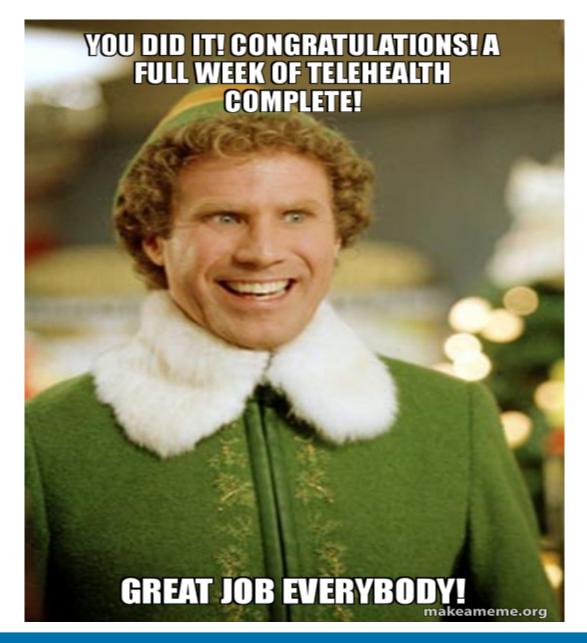


Computer



Other tips for improved Video Visit efficiency

- Use the most updated scripting and patient education video enhancements- (Office managers, Amy Minser, Julie Bain)
- Communication with staff- Jabber or Secure Chat to communicate with staff (MA use of zoom license has not been approved)
- Planned for end of month: Zoom integration into MyChart. The providers may be happy to hear that patients won't need to do the extra step of downloading zoom
- Changing template options for Video visits. First time video visits may need more time for tech issues. Repeat patients may be easier to complete encounters. Schedule intermittently or blocks, based on comfort level



References

Telehealth: A quarter-trillion-dollar post-COVID-19 reality?
 McKinsey & Co. May, 2020

The Rapid Transition to Telemedicine: Insights and Early Trends
 Press Ganey 2020

• Strategies for Digital Care of Vulnerable Patients in a COVID-19 World—Keeping in Touch Darrell Gray, Joshua Joseph, J. Nwando Olayiwola- JAMA Health Forum 6/12/2020

NEUROLOGY VISIT GUIDELINES- draft

New patient (never seen neurologist)			
	In-		
Reason for Visit	person	Video	Telephone
Neuropathy (numbness/tingling)	yes		
Headache	yes	yes	
Dizziness	yes	yes	
memory loss	yes	yes	
muscle weakness (nmj, dystrophy, als)	yes		
seizure	yes	yes	
MS	yes		
Parkinsons	yes		
Essential tremor	yes	yes	
Dystonia	yes		
other movements	yes		

New referralpreviously seen neurologist with records available			
Reason for Visit	In-person	Video	Telephone
Neuropathy (numbness/tingling)	yes	yes	
Headache	yes	yes	
Dizziness	yes	yes	
memory loss	yes	yes	
muscle weakness (nmj, dystrophy, als)	yes	yes	
seizure	yes	yes	
MS	yes		
Parkinsons	yes	yes	
Essential tremor	yes	yes	
Dystonia	yes	yes	
other movement	yes	yes	
	•		

Follow up patients			
Reason for Visit	In-person	Video	Telephone*
Neuropathy (numbness/tingling)	yes	yes	
Headache	yes	yes	yes
Dizziness	yes	yes	yes
memory loss	yes	yes	yes
muscle weakness (nmj, dystrophy, als)	yes	yes	yes
seizure	yes	yes	yes
MS	yes	yes	
Parkinsons	yes	yes	yes
Essential tremor	yes	yes	yes
Dystonia	yes	yes	
Hospital fu	yes	yes	
CVA fu	yes	yes	